FSPCA Strategic Plan Framework VISION **CORE VALUES** Be an internationally recognized trusted source for training programs and outreach for the prevention-oriented standards of the US FDA Food Safety **People:** We foster a community that values respect, inclusivity, and transparency. Modernization Act (FSMA). **Collaboration:** We develop trusted and strategic relationships with stakeholders worldwide. **Excellence:** We deliver the highest quality curricula recognized by FDA, with personal **MISSION** and professional integrity. Assist the human and animal food industries and related entities in building food safety capacity through education, training and outreach with an emphasis on **Evolve:** We innovate to proactively and continually adapt to stakeholder needs. small-, and medium-sized businesses. Build and maintain strategic Create responsible **Develop and maintai** Attract, develop, recognize, GOAL communication and outreach and support volunteers and relationships ganizational infrastruc Lead Instructors strategies to promote products and services 1.1 Sustain and support volunteer 2.1 Evaluate existing FSPCA 3.1 Develop and implement 4.1. Ensure the FSPCA relationships to leverage past an outreach and organizational infrast base investments and explore new encouragement plan to attract and resources are up 1.2 Sustain and support Lead new Lead Instructors and and operational opportunities Instructors engage current Lead Instructors 2.2. Evaluate potential 4.2. Develop procedures 1.3 Maintain and expand

3.2. Develop and execute a

revisions

services

3.3. Develop a strategic

branding plan for promoting

including product updates/

FSPCA products and services,

communication plan to identify

and attract stakeholders from

human and animal food and

emphasis on small companies,

stakeholders who are not yet

utilizing FSPCA products and

feedback and input from all

stakeholders including the

international community to

identify opportunities. Support

exploration of an Information

to listen to regional needs.

Exchange Platform to facilitate cross-communication between FSPCA and regional Points of Contact (liaisons, ambassadors)

international community through

3.4. Sustain and improve current

tools and events

3.5. Collect and incorporate

importers, and other underserved

related industries with an

relationships that may

value to the FSPCA

provide new and additional

diversity of volunteers and

Lead Instructors

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4 Develop and maintain the or- ganizational infrastructure	5 Modify existing and develop new products and services to further the mission of FSPCA worldwide
 4.1. Ensure the FSPCA organizational infrastructure and resources are updated and operational 4.2. Develop procedures for reviewing and revising existing products to ensure accuracy and current information 4.3. Implement curriculum management principles and operational procedures to ensure quality development and maintenance best practices are utilized 4.4. Eliminate barriers pertaining to distance, cost, and language to ensure the quality of international course 	 5.1. Review and update curriculum to address regulatory and scientific changes, and facilitate rollout 5.2. Establish a process to explore and evaluate additional value-added products and services, e.g., PCQI Credential planning, FSPCA Technical Assistance Network (TAN) refresh 5.3. Implement a system to identify and address stakeholder needs 5.4. Plan and prioritize the development of new products
 4.5. Streamline resources by ensuring consistency of FSPCA tools and systems across curricula 4.6. Maintain quality control systems for consistent and high-quality course delivery by Lead Instructors 	